



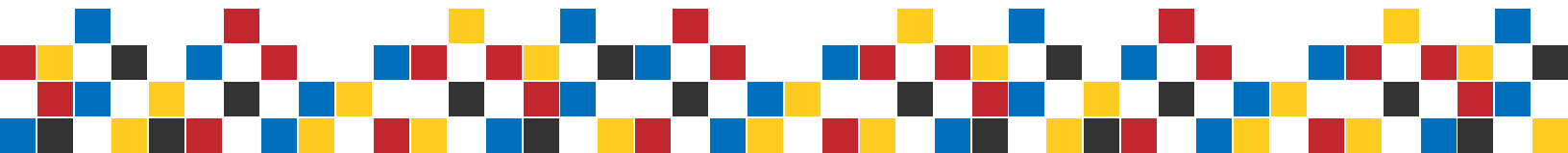
2023-24

All Nations' Healing Hospital

# Annual Report



 All Nations'  
Healing Hospital





# LOOKING BACK AT HISTORY



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STATEMENTS**

All Nations' Healing Hospital is situated on Treaty 4 lands near the site of the signing of Treaty 4 on September 15, 1874. The Treaty 4 Governance Centre in Fort Qu'Appelle, SK is the central ground for the Chiefs' Legislative Assembly. ANHH strives to honour Treaty Right to Health as described in the 1874 Treaty 4 agreement and a nation to nation relationship.

All Nations' Healing Hospital is owned and operated by the File Hills Qu'Appelle Tribal Council and Touchwood Agency Tribal Council communities. Any resident or visitor from the catchment area is able to fully access all available services offered at ANHH, including Emergency Department, Laboratory and X-Ray Department, Pasikow Muskwa Healing Centre, and White Raven Healing Centre.



**1874**

Treaty 4 was signed on September 15, 1874, in the area of what is now known as Fort Qu'Appelle.

**1880s**

Bands along the Qu'Appelle Valley formed the Allied Bands to maintain Indian nationhood and sovereignty, and to pressure Her Majesty to fulfill Treaty obligations.

**1930s**

The bands reorganized to become the Protective Association for Indians and their Treaties. They expanded their focus to protect Treaty rights, Indian lands and resources, and socio-economic development.

**1959**

The Allied Bands partnered with the Association of Saskatchewan Indians to create the Federation of Saskatchewan Indians.

**1970**

Sixteen bands from Touchwood, File Hills, and Qu'Appelle agencies amalgamated to form the Touchwood File Hills Qu'Appelle (TFHQ) District. Their purpose was to consult Indian leaders on policies and program issues.

**1983**

TFHQ District Chiefs became a non-profit corporation and moved into service and program delivery, and administration. Their name is formally changed to Touchwood File Hills Qu'Appelle (TFHQ) Tribal Council.

Silver Sage Housing Corporation and TFHQ Safe Shelter's are formed.

**1994**

Regina Treaty/Status Indian Services is formed to meet the needs of our urban citizens.

**1995**

Ownership and administration of the Fort Qu'Appelle Indian Hospital was transferred to the TFHQ Tribal Council on December 1, 1995.

**1999**

TFHQ Tribal Council is reorganized and restructured to create two separate tribal councils - File Hills Qu'Appelle Tribal Council (FHQTC) and Touchwood Agency Tribal Council (TATC).

**2000**

FHQ Tribal Council hosted the official grand opening of the Treaty 4 Governance Centre during Treaty 4 Gathering.

**2004**

All Nations' Healing Hospital (ANHH) officially opens its doors. White Raven Healing Centre opens.

**2007**

Leading Thunderbird Lodge opens and welcomes their first clients.

**2010**

FHQ Developments is formed.

**2011**

ANHH received Exemplary Status with Accreditation Canada.

**2014**

FHQTC Health Services received Exemplary Status with Accreditation Canada.

**2015**

ANHH received Exemplary Status with Accreditation Canada.

**2018**

Opening of Pekiwewin (Coming Home) House. Opening of Pasikow Muskwa Rising Bear Healing Centre, and Satellite Renal Dialysis Unit.

**2019**

Miko-Mahikan Red Wolf opens. ANHH received Commendation Status with Accreditation Canada.

**2020**

The World Health Organization (WHO) declares the COVID-19 coronavirus outbreak as a global pandemic. ANHH addresses and responds accordingly.

**2021**

Yellow Thunderbird that Sits in the Sunrise House opens. Transport Canada approved Heliport opens at ANHH for STARS Air Ambulance.

**2022**

Rehabilitation Therapies program begins. FHQ Health Services received Exemplary Status with Accreditation Canada.

**2024**

Construction begins on kihêw waciston Eagle Nest Primary Care Clinic.



Back Row, L to R - Mrs. North Wind (or Mrs. Keewaydin); Mrs. Squaretoes (or Mrs. Jack Fisher); Mrs. Sitting before the Fire (or Mrs. Miss-ta-tik); Mrs. Buffalo Bow; Mrs. Yellow Belly; Mrs. Buffalo Blanket (or Mrs. Pimotatt); Mrs. Playful Child (or Tuckanow).

Standing Centre - Day Walker.

Front Row, L to R - Chief Hawke; Crooked Nose; Chief Star Blanket Pointed Cap (Cheepoostalin); Buffalo Bow; Sitting before the Fire (Miss-ta-tik); Feather (Me-Kuinness). Pointed Cap was 107 years of age when this photo taken.





### Vision

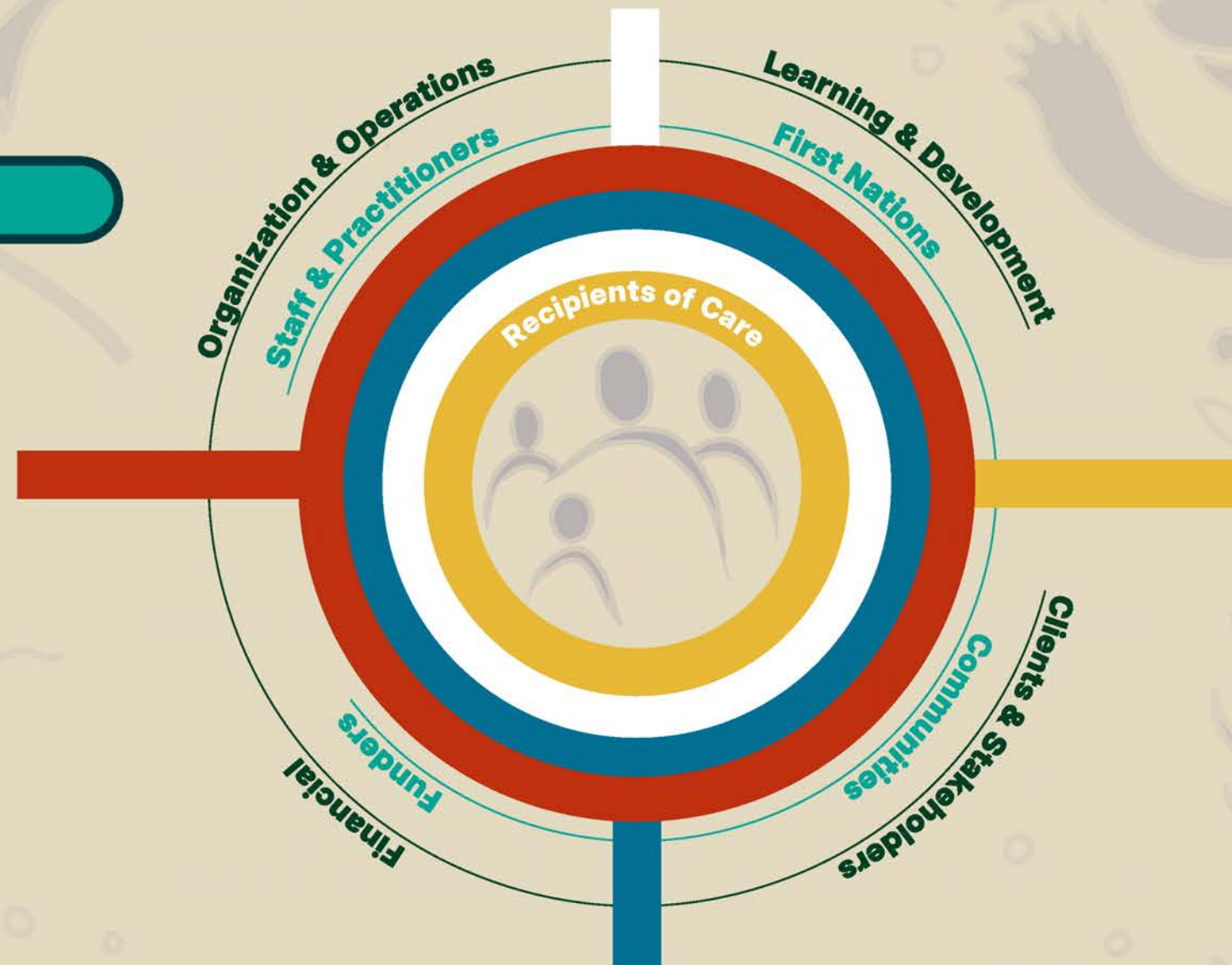
"We aspire to be a globally recognized model in harmonizing Indigenous and Western health care that more effectively improves the health and wellbeing of our diverse communities."

## Strategy Map

**2024 To 2027**

### Strategic Imperative

"Prioritizing client care and experience through robust community engagement, cultural integration at care points, reinforcing staff and resource stability, and advancing secure, innovative healthcare delivery to result in Exemplary Accreditation."



### Mission

"The All Nations Healing Hospital delivers safe, holistic health services, and research to meet the needs of our communities. Specifically, ANHH provides primary, acute, and chronic health care and women's health services."

### Values

"The behaviors we strive for in interactions with our, clients, communities, stakeholders, and colleagues."

- Positive and humanizing interactions**
- Supportive and understanding**
- Respectful and compassionate**
- Honesty and integrity**
- Cultural humility**

# GOVERNANCE MESSAGE FROM LEADERSHIP



The All Nations' Healing Hospital (ANHH) is pleased to provide you, the residents and citizens of our Nations and Communities with the 2023-24 ANHH Annual Report.

The annual report is a legislated requirement which demonstrates our commitment to transparency and accountability. The annual report also allows us to share important updates and reflections about the All Nations Healing Hospital. As in the past, this year's report includes the approved audited financial statements for the year ending March 31, 2024.

We want to extend our deepest gratitude to our dedicated staff and healthcare professionals. Your commitment, compassion and resilience, especially during these challenging times have been inspirational.

During the 2023-24 fiscal year, All Nations' Healing Hospital focused on ensuring access to rural acute care services and emergency care was available for the residents and visitors of Fort Qu'Appelle and the surrounding area. This was achieved by focusing on the following areas:

- Reopen to full in-patient services
  - *Investments in expanding our workforce to ensure we provide sustainable services*
- Responsive team-based care
  - *Support workforce development*
- Investment in health-care infrastructure
  - *Investments to build kihêw waciston Eagle Nest Primary Care Centre*

2024 marks an important milestone for ANHH as our hospital has been a cornerstone of this community for 20 years, providing essential hospital services and primary care to the residents near and far. Our programs and services have grown to meet the community needs in that time, with the addition of women's health, midwifery, satellite dialysis, chronic disease management, enhanced heliport, rehabilitation therapies program, and the upcoming kihêw waciston Primary Care Centre.

Clients continue to have access to cultural and traditional services through access to traditional knowledge holders and medicines, and we are currently developing a Cultural Resource Room in the patient wing of the hospital.

Despite the unique challenges rural healthcare facilities often face, we have continued to uphold our missions of delivering high quality, patient-centered care. We remain committed to ensuring every person who walks through our doors receives the best possible treatment and support.

In closing we thank you for your continued support and trust in the All Nations' Healing Hospital. Together, we will navigate the challenges ahead and celebrate the milestones and successes to come.

With warm regards and heartfelt appreciation



**JEREMY FOURHORNS**  
Tribal Chief, File Hills Qu'Appelle Tribal Council, and Board Chair, ANHH



**GAIL BOEHME**  
Executive Director, All Nations Healing Hospital, and FHQ Health Services

# GOVERNANCE BOARD OF DIRECTORS

## GOVERNANCE REPORT

All Nations' Healing Hospital is governed by the ANHH Board of Directors. The Board consists of 13 voting members who are appointed in accordance with our Bylaws. The Board is accountable to member nations of the File Hills Qu'Appelle Tribal Council and the Touchwood Agency Tribal Council and of course, to you, the residents who use our facility. On behalf of our Board of Directors and our Executive Leadership Team, we look forward to continuing to work with the people we serve, and our health care teams to achieve our vision of leaders in the development, delivery, and influence of exceptional, safe and wholistic care.

## REPRESENTATIVES FROM FILE HILLS QU'APPELLE TRIBAL COUNCIL NATIONS



**Jeremy Fourhorns**  
FHQTC Tribal Chief & ANHH Chairperson

**Chief Francis Deiter**  
Peepseekisis Cree Nation

**Chief Richard Stonechild**  
Okanesse First Nation

**Chief Melissa Tavita**  
Muscowpetung First Nation

**Chief Matthew Todd Peigan**  
Pasqua First Nation

## REPRESENTATIVES FROM TOUCHWOOD AGENCY TRIBAL COUNCIL NATIONS



**Cora Leigh Buffalo**  
Day Star First Nation

**Cynthia Desjarlais**  
Muskowekwan First Nation

**Tammy Pelletier**  
George Gordon First Nation

## REPRESENTATIVES FROM COMMUNITY AND AREA



**Gus Legace**  
Town of Fort Qu'Appelle

**Nik Walen**  
R.M. North Qu'Appelle

**Mark Horsman**  
Village of Lipton

**Cory Senft**  
R.M. Lipton

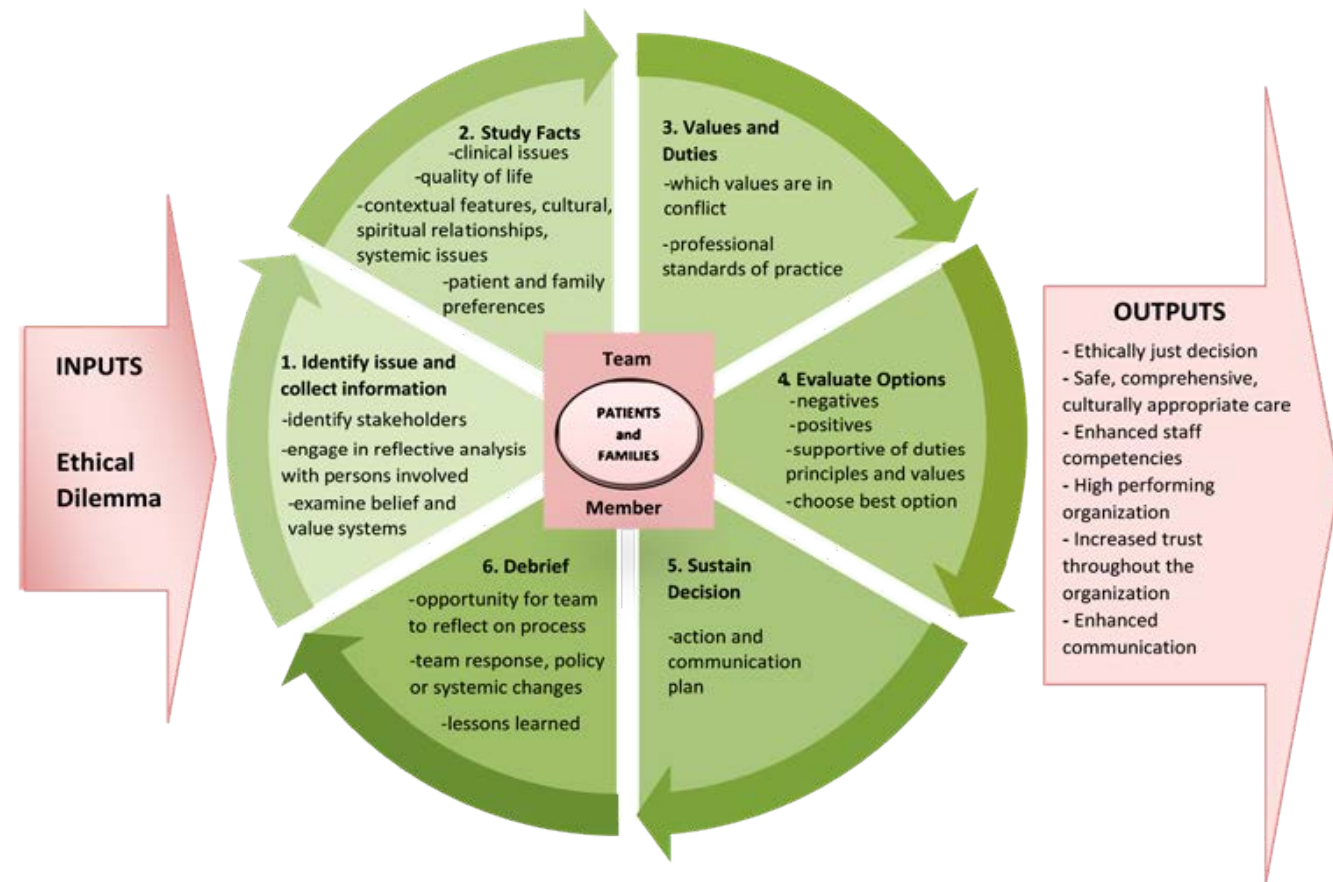
**Judy Sugar**  
Member at Large



# ANHH GUIDING PRINCIPLES AND ETHICS

An Ethics Committee was established with membership from ANHH internal departments and representation from external affiliates. The committee provides consultation and advice on ethical issues, policy reviews, and case consultations. The group also ensures health research protocols are adhered to and provides educational opportunities.

Subsequently, an Ethics Framework was developed to further guide and assist staff and other professionals with every day ethical issues in his or her work to provide the best possible outcomes for clients.



# ANHH PATIENT FAMILY ADVISORY COUNCIL

The Patient Family Advisory Council (PFAC) is an advisory group focused on matters important to patients and families. The Council's goal is to enhance patient-centered care and improve the overall patient experience at the ANHH and with FHQC Health Services. Clients, patients, families and staff will work together to achieve these goals.

### CURRENT PFAC MEMBERS:

- Joan Bellegarde (co-chair)
- Denise Gettle
- Carol Glowa
- Michael Goodwill
- Nichole Goodwill
- Darlene Huber
- Glenda Paquin
- Linda Peagam
- Elma Shoulak
- Gwenda Watson

### YEAR IN REVIEW

PFAC meets monthly on the second Tuesday, except for July and August. PFAC has been involved with a variety of projects and activities, including:

- Participated in a Team Values workshop with ANHH department heads and staff.
- Review and update to inpatient information package.
- Recruitment for new and more diverse members of the Council. Communication with FHQ Health Directors, Prairie Valley School Division and Bert Fox High School, attendance at community events (Treaty Days, Fort Qu'Appelle Volunteer Fair and Health Fair) and word of mouth.
- Updated PFAC brochure.
- Participation in new employee interviews.
- PFAC members sit on ANHH Ethics committee.



# ANHH DEPARTMENT LISTING

DEPARTMENT	DEPARTMENT HEAD	TITLE
ANHH & FHQ Health Services	Gail Boehme	Executive Director
Programs & Community Services	Lorna Breitzkreuz, RN, MN	Director of Programs and Community Health
Clinical & Acute Care Services	Kendra Filteau, BSN, CDE	Director of Acute and Clinical Services
ANHH & FHQ Client Services	Kristal Dickie, RD, CDE	Director of Health and Safety
Diagnostics	Sonya Mayo	Supervisor
Health Information Management	Melanie Gabel, CHM	Supervisor
Plant Maintenance	Scott McIntye, RSE	Supervisor
Environmental Services/Laundry	Barbra Huber	Supervisor
Dietary	John Morris	Supervisor
Purchasing/Scheduling	Erin Anardi	Purchasing Agent
Nursing	Christine Renwick, RN	Unit Coordinator
Women's Health Centre	Stella DeVenney, RN, NP	Manager
Miko-Mahikan Red Wolf	Stella DeVenney, RN, NP	Manager
Rising Bear Healing Centre	Amanda Harrison, RN	Manager
Finance	Lana George, BBA	Manager
Human Resources	Holly Rattray	HR Associate

# ANHH YEARS OF SERVICE RECOGNITION

In 2023, we recognized the Long Service Awards for two years: 2022 and 2023. As a community driven healthcare organization, delivering safe, high quality care and services to our clients is our top priority.

The growth and success of our hospital is because of the commitment, skills, positive energy to our clients. During 2023 we said goodbye to long term employees who chose to retire and, in some cases, resign. We thank these individuals for their years of services and wish them all best on their future endeavours and welcome the new employees who bring their expertise and experiences to ANHH.



YEARS OF SERVICE RECOGNITION FOR 2022		
SERVICE	EMPLOYEE NAME	POSITION
25 YEARS	Loriann Haux	Lab/X-ray Technician
15 YEARS	Sonya Mayo	Med. Lab Technician & Rad. Supervisor
15 YEARS	Cynthia McNabb	Environmental Service Worker
15 YEARS	Crystal Cameron	Licensed Practical Nurse
10 YEARS	Erin Lewko	Med. Lab Technician
5 YEARS	Charlene Tupone	Licensed Practical Nurse
5 YEARS	Stella DeVenney	Manager, Women's Health Centre and Miko-Mahikan Red Wolf
5 YEARS	Kirsten Kotylak	Registered Nurse
5 YEARS	Vanessa Kumar	Licensed Practical Nurse

YEARS OF SERVICE RECOGNITION FOR 2023		
SERVICE	EMPLOYEE NAME	POSITION
25 YEARS	Erin Anardi	Purchasing Agent
15 YEARS	Gail Boehme	Executive Director
15 YEARS	Lynette Grand	Environmental Service Worker
15 YEARS	Larysa Myzernyuk	Cook, Food Services Worker
15 YEARS	Christine Renwick	Unit Coordinator
10 YEARS	Carrie McNabb	Registered Nurse
5 YEARS	Angela Picherack	Unit Clerk
5 YEARS	Amber Lerat	Licensed Practical Nurse



# ANHH ACCREDITATION

## ACCREDITATION AND QUALITY IMPROVEMENT

Accreditation Canada's Qmentum accreditation program helps providers meet global standards, putting mechanisms in place that lead to safe and effective care. (<https://accreditation.ca/qmentum-accreditation>)

All Nations' Healing Hospital Participates in an Accreditation Canada Survey every 4 years. By ensuring meeting the evidence informed standards the ANHH Departments/ Teams are empowered to provide people-centered care keeping quality and safety top of mind throughout the entire four year period.

ANHH received Accreditation with Commendation in 2019. In 2024, ANHH and FHQ Health Services will undergo an aligned survey though each organization will be surveyed independently. Accreditation Canada surveyors will be on-site to complete the review, while also providing important feedback to the organizations. This aligned survey will help provide economies of scale, while also creating greater efficiencies for staff, clients, and partners.



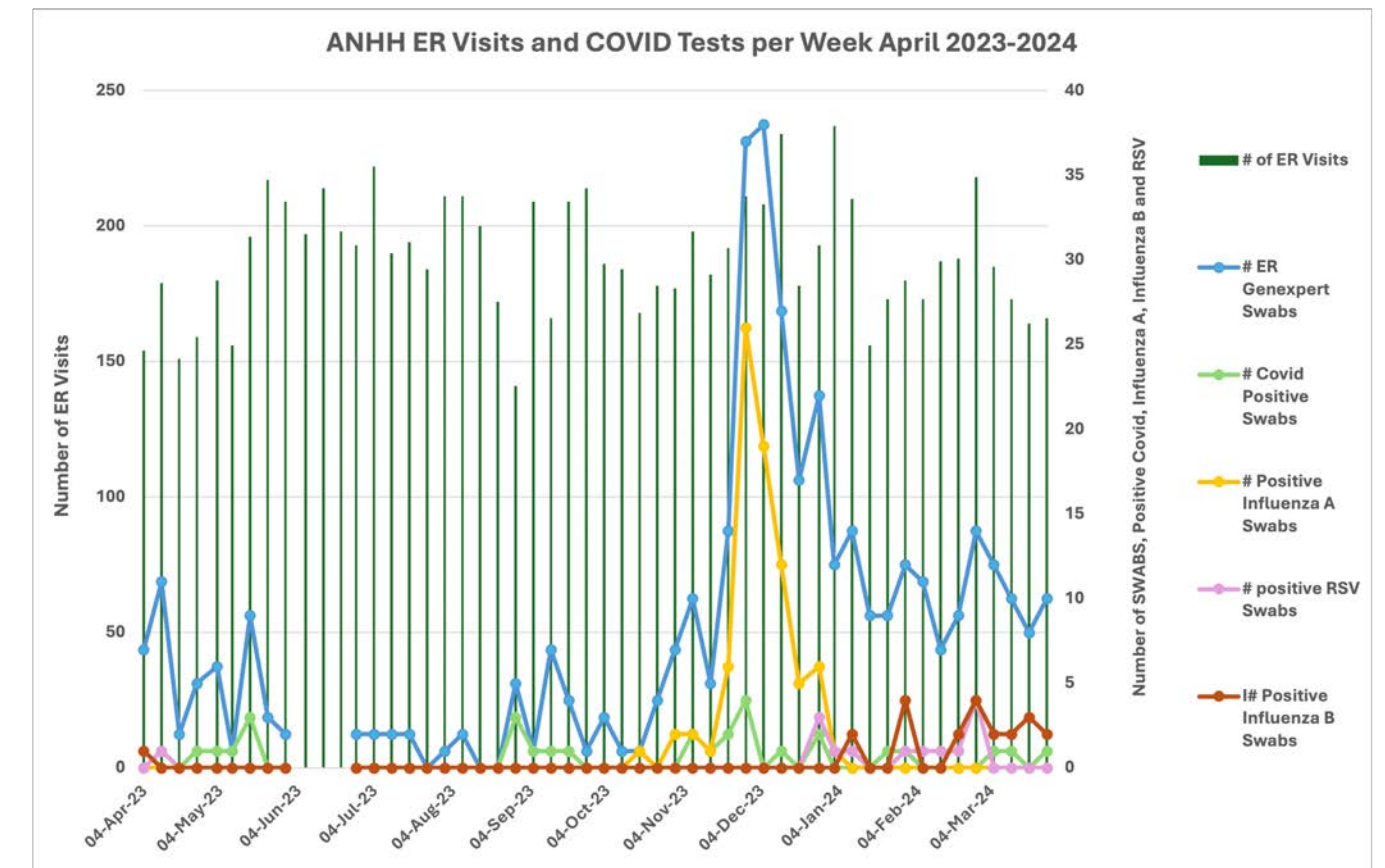
# ANHH INFECTION CONTROL

Infection control prevents or stops the spread of infections in healthcare settings. (Retrieved July 25, 2022 from Center for Disease Control (CDC) <https://www.cdc.gov/infectioncontrol/index.html>).

All workers in the ANHH are required to review and complete annual training in Infection Control, Hand Hygiene and correct use of Personal Protective Equipment (PPE). Staff remain diligent in completing screening tools and initiating use of PPE in a timely manner.

ANHH maintains membership the Provincial Infection Control organization Saskatchewan Provincial Infection Control (SASKPIC) helping to ensure timely awareness of any updated protocols or procedures, as well as additional infection control education opportunities.

ANHH continues to participate in the Provincial COVID / Influenza Like Illness tracking program, submitting the numbers in the Emergency Department on a weekly basis.



OPERATIONS

# ACUTE CARE & EMERGENCY DEPARTMENT

## TRIAGE

"The process of determining the priority of patients' treatments based on the severity of their condition."

## OVERVIEW

ANHH continued to experience challenges related to acute bed closures, which impacted inpatients and newborn discharges. The Emergency Department continued to remain busy, though average time spent in the ER was lower than the national average.

Inpatient beds steadily remained reduced to 10 from 14 during 2023-24.

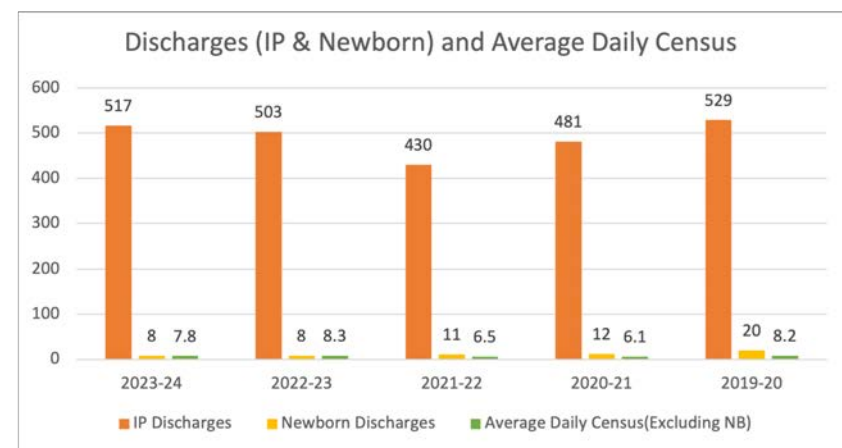
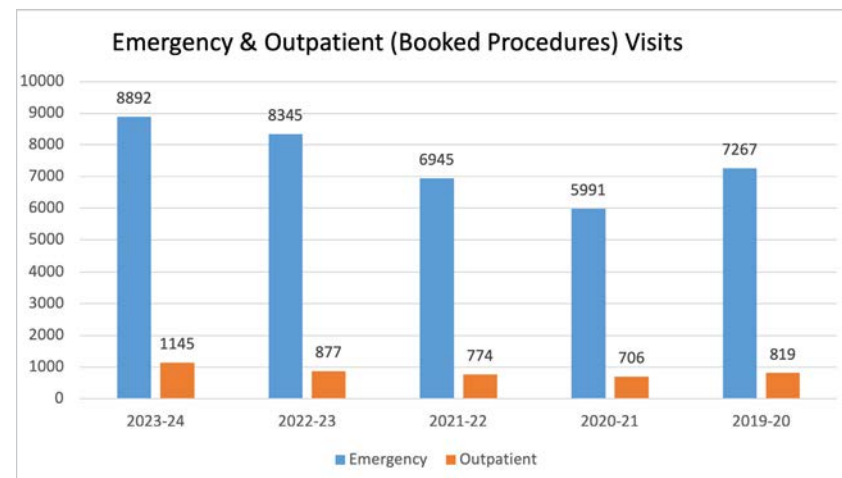
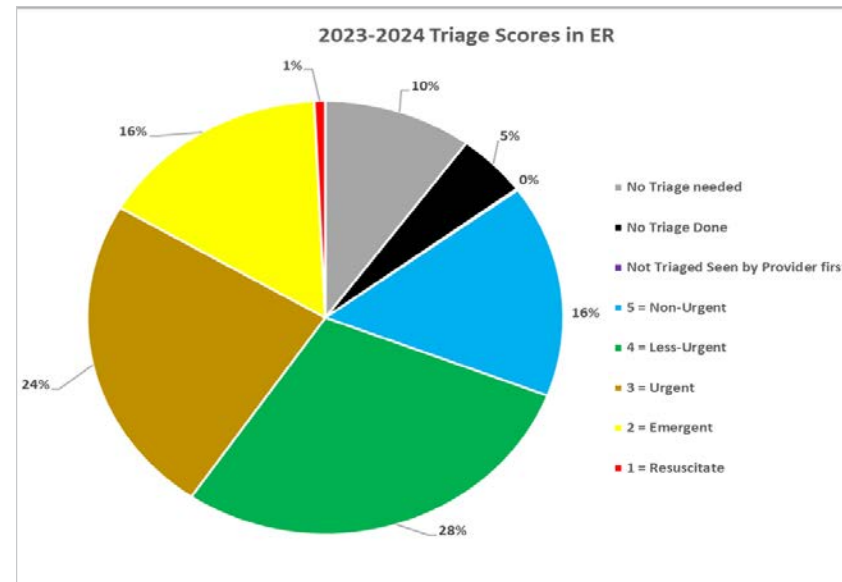
Staffing remained a challenge with sustained vacancies in professional services. Efforts were made to stabilize resilient health human resources, increasing the RN complement for ANHH to provide predictable and sustainable rural acute and emergency department services.

**44%**  
PATIENTS PRESENTING TO ER AT TRIAGE LEVEL 4 & 5

(Triage 5 and most Triage 4 levels are appropriate for an office visit).

**3.65 hrs**  
AVERAGE PATIENT TIME SPENT IN THE ER

(Lower than national average).



OPERATIONS

# LABORATORY: DIAGNOSTICS

## MISSION

Providing patient-focused, accurate, and timely diagnostic services in a safe environment.

## HIGHLIGHTS

- Rekindled our partnership with Saskatchewan Polytechnic to provide 6 week rural experience placements to CLXT students.
- Registration returns to the main entrance of the hospital
- New larger freezer installed to accommodate our increasing amount of reagents needed.
- Expanded our outpatient hours: 8 a.m. to 4 p.m., Monday to Friday

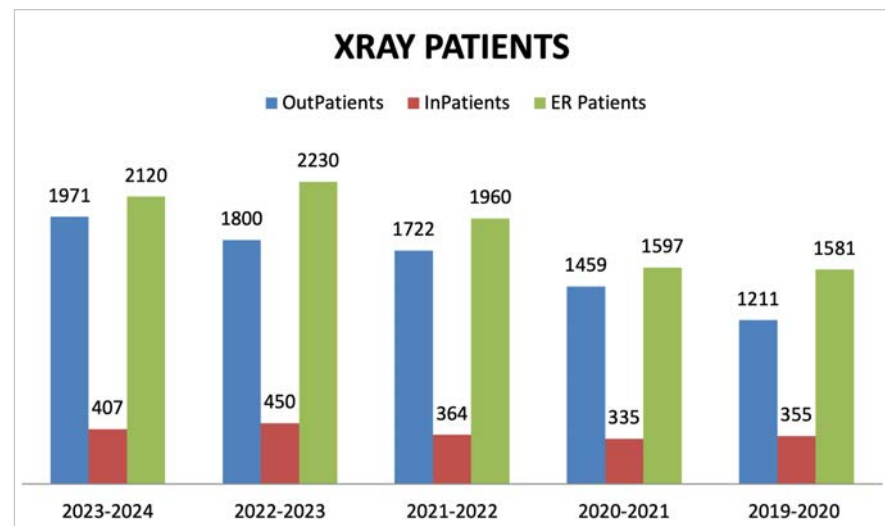
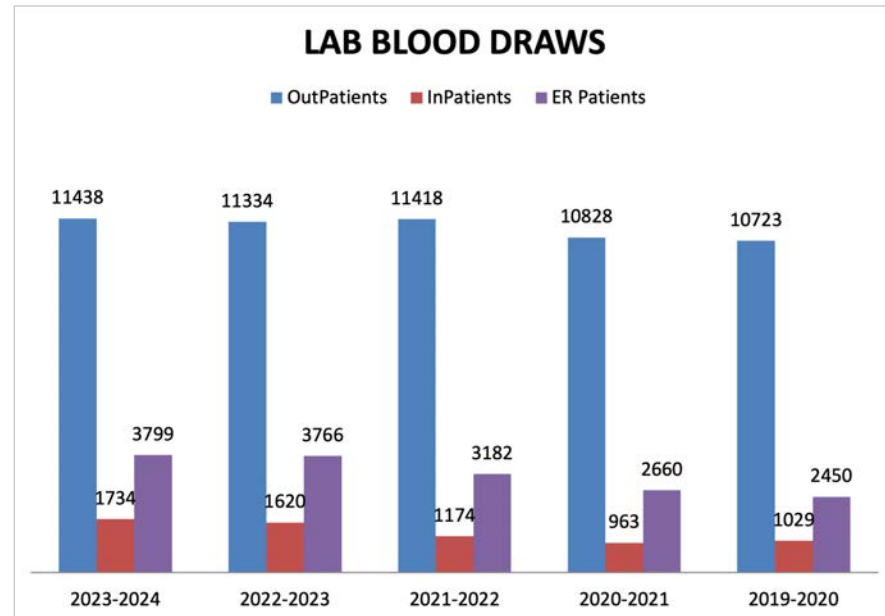
## CHALLENGES

- Staffing has continued to be a challenge over the past year.
- Aging X-ray equipment and a change in how the equipment is serviced has resulted in disruptions to x-ray services.
- Significant increase in the number of holter monitor requests over the last two years





OPERATIONS  
**LABORATORY:  
STATISTICS**



**219**  
HOLTER MONITORS  
PERFORMED IN 2023-24

Previous year: 160

**2769**  
ECGS PERFORMED  
IN 2023-24

Previous year: 2,544

OPERATIONS  
**WOMEN'S HEALTH CENTRE  
AND MIDWIFERY PROGRAM**

**WHAT WE DO**

Provide comprehensive services that focus on improving access to preventative health care for women. In a safe environment reproductive health care is available to meet the needs of the women, with Nurse Practitioner and physician, to manage and treat health concerns unique to women across the lifespan.

**SCOPE OF WORK**

Midwives with the Midwifery Program attend births in the ANHH Birthing Unit and Regina General Hospital. The midwives provide pre and post-natal care and support the women and their families. Outreach Clinics are offered in communities, as well as Mother and Baby Sessions.

**WOMEN'S HEALTH SERVICES**

- Breast exams
- Pap smears
- Outreach clinics in First Nation Communities
- Menopause Care
- Pre-natal Care
- Contraceptive Counselling and Management
- STBBI Testing and Treatment
- Depression and Anxiety Assessment and Management

**PREGNANCY SERVICES**

- Midwifery care for low-risk pregnancies
- Labour and Birthing Suite for midwifery clients
- Referrals to Obstetricians
- Pregnancy testing and ultrasound referrals
- Pre-natal and Post-Partum Care
- Assessment and treatment of infections in pregnancy

**1349**  
PATIENTS SEEN  
BY MIDWIFE

**582**  
PHYSICIAN  
APPOINTMENTS

**1609**  
PATIENTS SEEN BY  
NURSE PRACTITIONERS





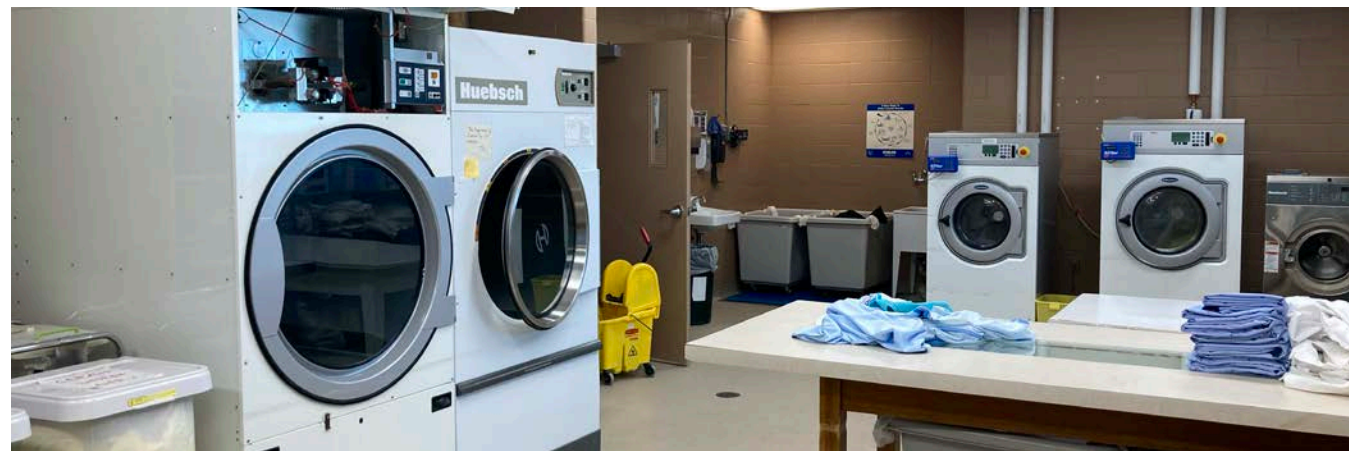
OPERATIONS

# ENVIRONMENTAL SERVICES: HOUSEKEEPING AND LAUNDRY

Our Environmental team is made up of 5 full time environmental workers, 2 temporary part time environmental workers, 4 Casual environmental workers and 1 part time Laundry Services Worker. We continue to strive to provide clients, family and staff with a clean and safe environment.

We have recently reached out to and met with other Environmental departments within the SHA to learn about their clean room auditing process. From these meeting we were able to adopt a process that will work for our department to use. We are excited to start the room audits very soon and have the data to show the care and attention we consistently provide. In Laundry we have seen high usage in the linen that is leaving our facility and are working on a better system to track and retain our inventory.

We also have 1 staff member trained in Medical Device Reprocessing (MDR) and has been assisting Nursing, Women's Health Center and FHQ Homecare in the MDR unit to ensure a good inventory of clean sterile instruments are always available.



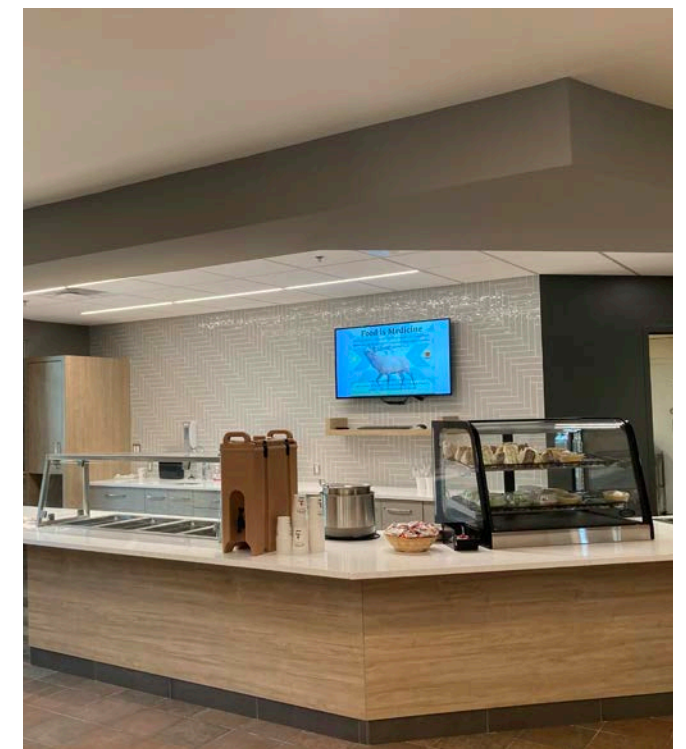
OPERATIONS

# DIETARY SERVICES

It was a busy year for our cafeteria, during our renovations we decided to ensure staff were able to have some choices for lunch that were balanced and nutritious, we implemented some lunch services for staff to eat in their offices or conference rooms. During the Reno's we had to stop our food is medicine program due to proper food safe storage and service.

The cafeteria reopened in to staff in July, then opened to all in September to much support from staff and customers, our food is medicine continued then as well and is celebrated throughout the facility. We hired one new casual aid to help while a staff member was on sick leave.

As our equipment becomes more dated we have experienced some breakdowns and replacements. We are waiting for confirmation for a new stove as the repairs are becoming more costly for this one as it is 20 years old. This year as our sales have increased every week as people from the community supporting us.





## OPERATIONS MAINTENANCE

### IMPLEMENTED

- Purchase of small tractor to assist in grounds keeping
- Replacement of section of water main will be completed in September 2024
- Replacement of Heliport Control Panel with plans to build a small structure to keep control panel out of the elements
- Heliport now published in the Canada Flight Supplement with Identifier of CFQ2
- Began revamp of South patio area off Cafeteria
- Installation of “Lockdown Button” to instantly lock all exterior doors in the event of an external incident

### ON-GOING

- Initiated quote to begin looking at upgrading the Building Management System that controls temperatures and air movement in the facility, current system is original and becoming outdated
- On-going replacement of hot water supply pumps and inventory management to make sure we have replacement pumps available.
- On-going light replacement to LED style lighting.
- Fire drills and annunciator training with the nursing staff, to respond to fire alarms with more efficiency and greater confidence.
- Worked closely with our local Emergency Measures Officer to monitor and mitigate any water flow issues during the spring melt.
- Annual kitchen exhaust fan system inspection/ cleaning.
- Biannual contracted service of the RO System for the renal unit.
- Working along with Vipond (Fire Suppression Contractor) to identify and replace old and/or damaged sprinkler heads.
- Initiated annual professional PM of the Oxygen distribution system.
- Action items from Electrical Infrastructure Risk Assessment
- Working on acquiring a new emergency transfer switch
- Initiated a quote for a conveyor belt to assist with file storage in the mezzanine file storage room, injury prevention
- Material purchased to begin replacing portions of building main water supply line, has been showing signs of corrosion



## OPERATIONS HEALTH TECHNOLOGY

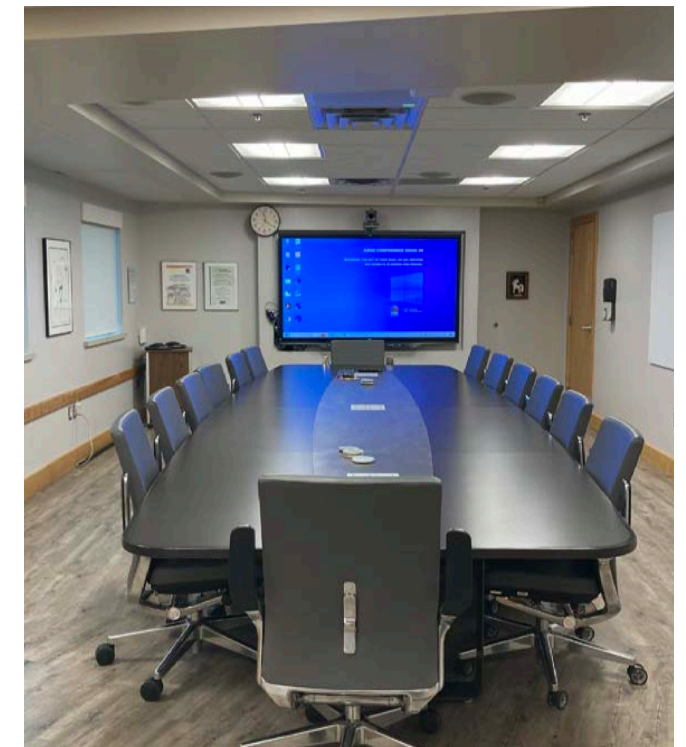
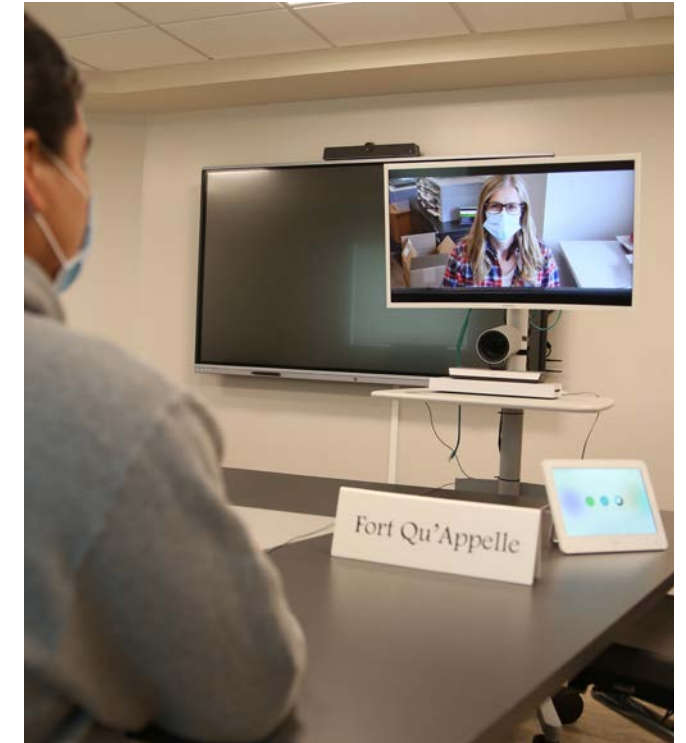
### MANDATE

The IT/Telehealth Department provides support for the delivery of health care, health education, and health information through Telehealth technology for staff and communities of ANHH and FHQ Tribal Council Health Services.

### TYPES OF CLINICS

- Nephrology (41)
- Oncology (25)
- Gastroenterology (4)
- Neurosurgery (2)

**72**  
NUMBER OF  
TELEHEALTH CLINICS



# COMPLEMENTARY SERVICES: ANHH PASIKOW MUSKWA HEALING CENTRE

Pasikow Muskwa Rising Bear Healing Centre is a culturally enhanced Chronic Kidney Wellness Initiative. The centre provides wholistic services for individuals, families and communities and includes traditional healing practices and/or clinical health services. Health care professionals address all aspects of health and well-being for Physical, Emotional, Spiritual and Cultural Health.

Rising Bear offers satellite dialysis services since September 26th, 2018, and accomodates up to 12 patients on Monday, Wednesday, and Friday.

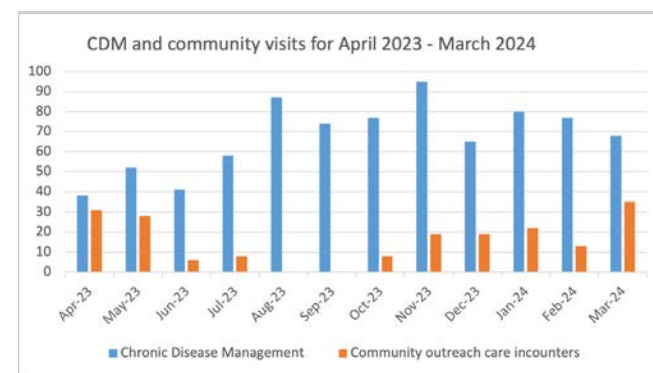
## PROGRAMMING

- Traditional services and Traditional Medicine continue to be fundamental and available to access for all clients of Pasikow Muskwa; services provided by our Cultural Practitioner.
- Capability to complete 24hr ambulatory blood pressure monitoring
- Outpatient IV Iron for CKD on non-dialysis
- Clinic Nurse providing wound care, suture/staple removal, health teaching and promotion.
- Outreach NP services in communities – ongoing in 1 community – hoping to be able to offer this service to other communities in the future.
- Providing Primary care services for Lakeview Lodge Personal Care Home Residents.
- Work closely with specialty services, Nephrologists visit our unit every three months and Dr. Karunakaran with monthly Nephrologist clinics
- Nephrology telehealth appointments
- Fee for service Physician model of care implemented at Pasikow Muskwa in January 2023, expanding our usual clientele to more than just Chronic Disease management.
- The Health navigator has had an increase in patient transportation for medical appointments, assisting clients in completing funding applications, and cognitive testing. Providing counselling with the main themes being coping with chronic disease, grief, relationship difficulties (caregiver burnout), and is certified in Eye Movement Desensitization and Reprocessing training (EMDR) to better assist clients dealing with trauma. Annually in March our health navigator connects the public with the Virtual Kidney Forum that takes place for World Kidney Day.

## POINT OF CARE KIDNEY SCREENING/ COMMUNITY EVENTS

- Monthly quality testing/maintenance maintained, additional staff trained on use of equipment.
- As a clinic we attended 10 community activities this year, with health promotion, education, community capacity building around CKD, and/or point of care screening.
- Looking forward to more opportunities in the next year to partner with our communities and complete kidney screening.

**6,078**  
TOTAL EPISODES  
OF CARE



# COMPLEMENTARY SERVICES: ANHH PASIKOW MUSKWA HEALING CENTRE

## DIALYSIS SERVICES

- We had our first client treatments on September 26, 2018. We provide hemodialysis services Monday, Wednesday, and Friday. We have consistently had a full client compliment with a lengthy waitlist to attend treatment at our location.
- Transonic Monitoring: Routine transonic monitoring is completed on clients for assessment and surveillance of dialysis accesses; fistula or graft.
- Health Navigator and our interdisciplinary team works with the clients to remove barriers such as transportation, housing, food security, access to services (ie. Vascular Access Nurses/Transplant/Kidney Health Clinic/Home Care/Occupational Therapy/Physiotherapy, ect), social advocacy, and mental health counseling.
- Independent Dialysis Suite: Is currently repurposed as a clinic room. Available to shift back to the dialysis independent suite if required.

## PHARMACY SERVICES

We have had a vacancy in this position since May 2023. We are looking forward to partnership with North West Telepharmacy Solutions in the future to begin offering virtual care for chronic disease management and enhanced kidney disease services. Partnering with North West will allow the organization to maintain a high standard of patient care and align with accreditation standards such as medication management and antimicrobial stewardship. By working closely with the cultural program, pharmacy services help integrate patient care with traditional and spiritual practices offered to help achieve holistic needs of the client and family.

## CULTURAL SERVICES

A full time Cultural Practitioner is an integral part of the interdisciplinary team at Pasikow Muskwa. They provide services for a wide variety of actives in the organization and community. They share their knowledge to staff and clients on traditional medicines and practices so we are able to provide culturally safe holistic care. While they do provide traditional medicines, under the guidance of White Raven Healing Centre, they also provide traditional healing (ie. Smudging, praying, All Mens Sweats, Facility smudging).

Michael (Micco) Lowe, Traditional Healer, provided services for Pasikow Muskwa and we look forward to partnering with him on a regular basis.







## COMPLEMENTARY SERVICES: FHQ HEALTH SERVICES

# MIKO-MAHIKAN RED WOLF

### WHAT WE DO

We promote an integrative and cultural approach to address the prevalence of HIV/HCV through prevention, treatment and screening, and also the treatment of opioid use disorder.

### SCOPE OF WORK

Comprehensive services focus on improving all areas of wellness and directed by Traditional Knowledge Keepers. Based on person-directed care, which includes meeting people where they are in their journey and supporting them towards their goals.

Yellow Thunderbird House in the Sunrise Homes has assisted several men and women in the community who are experiencing homelessness with little to no barriers. There is space to support four men and three women and their families. These transition homes are dedicated to providing physical, mental, emotional, and spiritual support to the tenants to reach their goals in a trauma-informed and person-directed approach. Ideally, this is a six-month program with the goal of tenants feeling confident enough to find their future home and succeed on their own following the YTH Program.

Red Wolf, in conjunction with the FHQTC Community Health Nurses created a proposal and were successful in receiving funding for a second Outreach Nurse.

### HARM REDUCTION PILLARS

- Traditional Knowledge Keeper oversight and elder availability to offer direction, guidance, and support.
- Educational component tailored to community needs
- Harm Reduction Services to provide a safe space for clients
- Treatment of Sexually Transmitted and Blood Borne Infections (STBBI's) including HIV, Hepatitis A,B,C, Syphilis, and Gonorrhea; Also Opiate Use Disorder, Case Management practices and Outreach Services

### SERVICES

- Harm reduction
- Traditional Knowledge Keeper guidance
- Education and awareness
- Prevention
- Person directed care
- Coordination and outreach/aphylaxis in community.



2758

NURSE PRACTITIONER  
APPOINTMENTS

2264

OUTREACH NURSE  
APPOINTMENTS

1987

HEALTH NAVIGATOR  
APPOINTMENTS

373

MENTAL HEALTH THERAPIST  
APPOINTMENTS

## COMPLEMENTARY SERVICES: FHQ HEALTH SERVICES

# REHABILITATION THERAPIES

The Rehabilitation Therapies Team was developed in July of 2022 following a needs assessment that was conducted in partnership with the File Hills Qu'Appelle Tribal Council Health Services and the University of Saskatchewan to provide culturally responsive therapy to our community members. Since July 2022, our team has grown to include an Occupational Therapist (OT), Physical Therapist (PT), and OT/PT Assistant.

Physical Therapy provides inpatient services five days per week at ANHH and outpatient services for members of our First Nation communities. Services include but are not limited to post operative and fracture management, neurological conditions, and musculoskeletal injuries. Referrals can be received through Primary care providers, other health care professionals, or self-referral.

Occupational Therapy provides inpatient services at ANHH by increasing functional independence to facilitate a safe discharge and ordering appropriate medical equipment. OT conducts home visits to assess accessibility and safety to help individuals maintain independence in their home and prevent hospital admissions. Patients can be seen in the outpatient clinic for therapy goals that may include upper extremity rehabilitation, transfer training and ADL training.

In April we initiated a post operative hip and knee class. Patients who have had joint replacements are first assessed by the PT, then are invited to join in the class for the remainder of their rehabilitation. This allows individuals to be continuously monitored to ensure they achieve the best outcomes and can be supported in a group environment with individuals with similar conditions. Our therapy team has also been involved in Lower Limb preservation knowledge sharing circles and will continue to participate in the coming months. Our PT has been involved in a committee responsible for planning a provincial wide stroke day to celebrate and create awareness of successes happening in stroke care within the province.





COMPLEMENTARY SERVICES: FHQTC  
**WHITE RAVEN  
 HEALING CENTRE**

White Raven Healing Centre is located at All Nations' Healing Hospital. White Raven provides culturally based support and services to clients as well as referrals from others, and the communities of File Hills Qu'Appelle Tribal Council.

**HEALING JOURNEY**

Traditional First Nations Wellness and Healing originated with language, spirituality, culture, morals, and values which is sacred with all our relations.

**OUR PURPOSE**

While honouring Treaty and inherent rights to health, White Raven Healing Centre encourages hope, builds kinship, and models wellness for all people. We offer support for self-healing through language, ceremony, tradition, and culture. We work in unity with health care providers for those we serve.

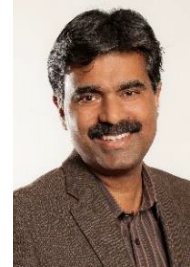
**SERVICES**

- Indian residential School Resolution Health Support Workers Program
- Counselling Program
- Training Workshops
- Holistic Wellness Treatment Programs
- Elders, Men, Women, and Children Programming
- Addictions – Outpatient/Outreach
- In-house Services and Evening Programming
- Cultural Access, Support and Programming
- “Back to the Basics” - Cultural Education on Ceremony and Protocol



COMPLEMENTARY SERVICES  
**OUTREACH  
 SPECIALIST SERVICES**

**NEPHROLOGY**



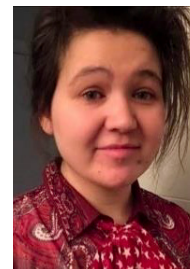
Dr. S. Karunakuran is a kidney specialist providing regular clinics for those living with chronic kidney disease. These clinics provide accessibility options for clients from the area.

**INFECTION CONTROL**



Dr. S. Skinner is an infectious disease specialist offering clinics at Miko-Mahikan Red Wolf, providing convenient access for clients living with infectious disease.

**DERMATOLOGY**



Dr. Rachel Netahe Asiniwasis (MD, FRCPC) is a dermatologist based in Regina and continues to provide medical dermatology services at ANHH since 2014.

**FAMILY MEDICINE**



Dr. N. Cozman specializes in family medicine. In 2024, his medical practice will begin operating out of Rising Bear Healing Centre at All Nations' Healing Hospital.

**FAMILY MEDICINE**



Dr. A. Nari Rad specializes in family medicine and operated his office out of Rising Bear Healing Centre. We are thankful for his work at ANHH and wish him all the best on his future endeavours.





PRIMARY CARE CLINIC  
**KIHÊW WACISTON  
 EAGLE NEST PRIMARY CLINIC**

**ABOUT**

Construction is underway for kihêw waciston Eagle Nest Primary Care Clinic adjacent to ANHH. The sod turning ceremony was held on April 29, 2024.

The culturally responsive primary care clinic will help address the healthcare needs within our community and improve access to primary clinical care services.

The ANHH Emergency Department sees approximately 700 clients per month, and as high as 57% of clients who are seeking care could be seen at a primary care clinic (based on the Canadian Triage and Acuity Scale, CTAS).

Similar to ANHH, clients who visit the clinic will have access to First Nations traditional knowledge keepers and medicine, with specific cultural support rooms and an Elders' garden for traditional medicine.

Construction is expected to be completed in June 2025 with the grand opening to commence shortly after.



CHARITY FUND  
**DEK/ANHH  
 FOUNDATION**

**ABOUT**

The DEK/All Nations' Healing Hospital Foundation Fund supports the delivery of safe, wholistic health services and research to meet the needs of individuals in Fort Qu'Appelle and the surrounding area through acute care services, women's health, low-risk birthing, kidney care, and cultural and traditional services. This includes, but is not limited to, physician services, acute care beds, emergency services, access to traditional knowledge keeping, traditional medicine, and spiritual counselling.

ANHH works with the South Saskatchewan Community Foundation (SSCF) to manage the funds until such time as ANHH can establish an independent Foundation.

The value of the fund, as of March 31, 2024, is \$1,362,472.34

**HISTORY**

All Nations' Healing Hospital received a \$1,025,00.00 donation on July 21, 2019 from the family of a patient who had passed away at ANHH. The organizational needs were discussed with the family, including the Board's desire to establish a foundation at ANHH. As a result, a Foundation Fund was established at the family's request. In memory of their husband and father, the Foundation is named the DEK/ANHH Foundation Fund

**DONATE TODAY!**

Donations can be made online to the DEK/ANHH Foundation through the South Saskatchewan Community Foundation. Visit [allnationshealinghospital.ca](http://allnationshealinghospital.ca), and click on Donations at the top of the page, or scan the QR to go to the donation page directly. Donations support the continued delivery of safe, wholistic health services and research at ANHH.



*Thank You!*



2023-24

# FINANCIAL STATEMENTS

## ALL NATIONS' HEALING HOSPITAL INC.

### FINANCIAL STATEMENTS March 31, 2024

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The accompanying financial statements of **All Nations' Healing Hospital Inc.** have been prepared by the Hospital's management in accordance with Canadian accounting standards for not-for-profit organizations and necessarily include some amounts based on informed judgement and management estimates.

To assist management in fulfilling its responsibilities, a system of internal controls has been established to provide reasonable assurance that the financial statements are accurate and reliable and that assets are safeguarded.

The board of directors has reviewed and approved these financial statements.

These financial statements have been examined by the independent auditors, **Virtus Group LLP**, and their report is presented separately.



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Gail Boehme  
Executive Director



## INDEPENDENT AUDITORS' REPORT

To the Directors,  
All Nations' Healing Hospital Inc.

### Opinion

We have audited the financial statements of **All Nations' Healing Hospital Inc.**, which comprise the statement of financial position as at **March 31, 2024**, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2024, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

## INDEPENDENT AUDITORS' REPORT (continued)

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

July 4, 2024  
Regina, Saskatchewan

*VIRTUS GROUP LP*  
Chartered Professional Accountants

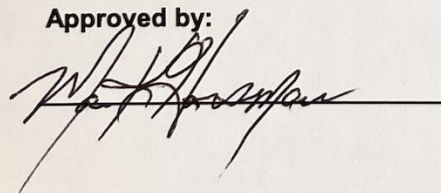
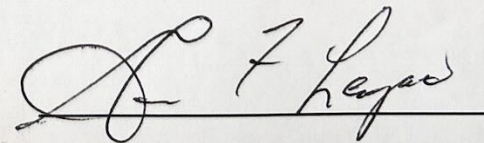
**ALL NATIONS' HEALING HOSPITAL INC.**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT MARCH 31, 2024**  
(with comparative figures as at March 31, 2023)

<u>ASSETS</u>	2024	2023
<b>Current Assets</b>		
Cash	\$ -	\$ 344,214
Term deposits (Note 3)	769,744	761,504
Accounts receivable	821,220	375,508
Inventory	89,448	93,678
Prepaid expenses	18,412	8,703
	<u>1,698,824</u>	<u>1,583,607</u>
<b>Tangible Capital Assets (Note 4)</b>	14,021,735	14,219,799
	<u>\$ 15,720,559</u>	<u>\$ 15,803,406</u>
 <u>LIABILITIES</u> 		
<b>Current Liabilities</b>		
Bank indebtedness	\$ 32,049	\$ -
Accounts payable and accrued liabilities	1,178,718	1,029,069
<b>Deferred capital contributions (Note 6)</b>	563,091	1,170,257
<b>Deferred contributions relating to purchase of tangible capital assets (Note 7)</b>	13,225,385	12,641,229
	<u>14,999,243</u>	<u>14,840,555</u>
 <u>NET ASSETS</u> 		
<b>Net assets invested in tangible capital assets</b>	796,357	1,578,575
<b>Internally restricted surplus (Note 8)</b>	640,361	635,945
<b>Unrestricted surplus (deficit)</b>	(715,402)	(1,251,669)
	<u>721,316</u>	<u>962,851</u>
	<u>\$ 15,720,559</u>	<u>\$ 15,803,406</u>

Commitments (Note 11)

See accompanying notes to the financial statements.

Approved by:

**ALL NATIONS' HEALING HOSPITAL INC.**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**AS AT MARCH 31, 2024**  
(with comparative figures as at March 31, 2023)

	Internally restricted surplus (Note 8)	Investment in tangible capital assets	Unrestricted surplus (deficit)	2024	2023
<b>Balance - beginning of year</b>	\$ 635,945	\$ 1,578,575	\$ (1,251,669)	\$ 962,851	\$ 981,801
<b>Excess (deficiency) of revenue over expenses</b>	4,416	-	(245,951)	(241,535)	(18,950)
<b>Purchase of tangible capital assets</b>	-	635,935	(635,935)	-	-
<b>Transfers from deferred contributions</b>	-	(1,202,432)	1,202,432	-	-
<b>Amortization of tangible capital assets</b>	-	(833,998)	833,998	-	-
<b>Amortization of deferred contributions (Note 7)</b>	-	618,277	(618,277)	-	-
<b>Balance - end of year</b>	<u>\$ 640,361</u>	<u>\$ 796,357</u>	<u>\$ (715,402)</u>	<u>\$ 721,316</u>	<u>\$ 962,851</u>

See accompanying notes to the financial statements.



**ALL NATIONS' HEALING HOSPITAL INC.**  
**STATEMENT OF OPERATIONS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

	2024	2023
<b>Revenue</b>		
Amortization of deferred contributions relating to tangible capital assets (Note 7)	\$ 618,277	\$ 617,494
Cafeteria and dietary receipts	70,400	31,516
File Hills Qu'Appelle Tribal Council	243,249	1,836,853
Other revenue	257,365	32,105
Patient revenue	197,056	284,454
Saskatchewan Health Authority	5,938,880	5,868,142
Funds received in advance, prior year	1,170,257	563,091
Funds received in advance, current year	(563,091)	(1,170,257)
	<u>7,932,393</u>	<u>8,063,398</u>
<b>Expenses</b>		
Administration	200,857	196,009
Amortization	833,998	832,106
Capacity	-	220
Dietary supplies	117,142	108,977
Health records	17,180	7,401
Hospital maintenance	269,950	217,690
Housekeeping supplies	31,643	39,428
Lab supplies	209,752	219,149
Maternal Child and Women's Health Services	416,883	420,999
Medical supplies	136,952	152,805
Nursing supplies	76,413	111,768
Pharmacy	107,474	78,960
Radiology	93,973	94,585
Utilities	176,075	196,929
Vehicle maintenance	15,497	7,559
Wages and benefits	5,470,139	5,397,763
	<u>8,173,928</u>	<u>8,082,348</u>
<b>Excess (deficiency) of revenue over expenses</b>	<u>\$ (241,535)</u>	<u>\$ (18,950)</u>

See accompanying notes to the financial statements.

**ALL NATIONS' HEALING HOSPITAL INC.**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

	2024	2023
<b>Cash provided by (used in) operating activities:</b>		
Excess (deficiency) of revenue over expenses	\$ (241,535)	\$ (18,950)
Items not involving cash:		
Amortization	833,998	832,106
Amortization of deferred contributions relating to purchase of tangible capital assets	(618,277)	(617,494)
Non-cash operating working capital (Note 9)	(309,781)	192,711
	<u>(335,595)</u>	<u>388,373</u>
<b>Cash provided by (used in) investing activities:</b>		
Additions to tangible capital assets	(635,935)	(1,402,676)
	<u>(635,935)</u>	<u>(1,402,676)</u>
<b>Cash provided by (used in) financing activities:</b>		
Contribution by FHQ and transfers from other entities	595,267	864,695
Restricted donations, interest and fundraising (Note 6)	-	34,322
	<u>595,267</u>	<u>899,017</u>
<b>Increase (decrease) in cash</b>	(376,263)	(115,286)
<b>Cash position - beginning of year</b>	344,214	459,500
<b>Cash position (bank indebtedness) - end of year</b>	<u>\$ (32,049)</u>	<u>\$ 344,214</u>

See accompanying notes to the financial statements.



**ALL NATIONS' HEALING HOSPITAL INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

**1. Nature of operations**

All Nations' Healing Hospital Inc. (the "Hospital") is a not for profit organization continued under *The Non-profit Corporations Act, 2022* and a registered charity. It operates a hospital which provides acute, palliative, emergency, women's health, midwife, laboratory, radiology, low risk birthing and renal programs in Fort Qu'Appelle and surrounding areas. As a registered charity, the Hospital is exempt from income tax under the treaty right to tax exemption and paragraph 149(1)(f) of the *Income Tax Act*.

**2. Summary of significant accounting policies**

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The financial statements required management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. The financial statements reflect the following accounting policies:

*Financial instruments - recognition and measurement*

Financial assets and financial liabilities are recorded on the statement of financial position when the Hospital becomes party to the contractual provisions of the financial instrument. All financial instruments are required to be recognized at fair value upon initial recognition, except for certain related party transactions. Measurement in subsequent periods of equity instruments is at fair value. All other financial instruments are subsequently measured at amortized cost adjusted by transaction costs, which are amortized over the expected life of the instrument.

Fair value is the amount at which a financial instrument could be exchanged at arm's length between willing, unrelated parties in an open market. Changes in fair value of financial instruments measured at fair value are recognized in the excess of revenues over expenses. When there is an indication of impairment the carrying amount of financial assets measured at amortized cost may be reduced. Such impairments can be subsequently reversed if the value improves.

The Hospital's financial instruments include cash, term deposits, accounts receivable, accounts payable and accrued liabilities. The fair market value of cash, term deposits, accounts receivable, accounts payable and accrued liabilities approximate carrying values given the short term nature of the amounts.

*Inventory*

Inventory consists of medical supplies and medication. It is recorded at the lower of cost or net realizable value, with cost determined on the first in first out basis.

*Tangible capital assets*

Tangible capital assets are recorded at cost less accumulated amortization. Amortization is provided on the diminishing balance basis over the estimated useful life of the assets at the following annual rates:

Buildings	4%
Hospital equipment	20%

Amortization is not recorded on assets under construction.

**ALL NATIONS' HEALING HOSPITAL INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

**2. Summary of significant accounting policies (continued)**

*Deferred capital contributions*

Contributions received to fund capital purchases are deferred until the related assets are purchased. Once assets are purchased, the deferred capital contributions are transferred to deferred contributions related to the purchase of tangible capital assets, and is then amortized on the same basis as the related asset.

*Revenue recognition*

The Hospital uses the deferral method of accounting for contributions. The Hospital enters into agreements with government agencies and other organizations and the funding is recorded as revenue in the period specified in the agreement. Amounts received in advance of the contract period, or for which services have not yet been delivered, are deferred until the next fiscal period. Restricted revenues are recorded as deferred revenue and recognized as revenue in the year in which the related expenses are incurred. Contributions for tangible capital assets are deferred and recognized into revenue on the same basis as the asset is amortized. Donations are recognized when received. Other income is recorded in the period the amounts are earned.

**3. Term deposits**

Term deposits are recorded at cost, have interest rates ranging from 3.15% - 4.40% and maturity dates ranging from April 2024 to July 2024. The market value at March 31, 2024 is \$769,744 (\$761,504 in 2023).

**4. Tangible capital assets**

	2024		2023	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Buildings	\$ 21,233,395	\$ 8,022,874	\$ 13,210,521	\$ 13,265,380
Hospital equipment	3,989,226	3,198,512	790,714	933,919
Land	20,500	-	20,500	20,500
	\$ 25,243,121	\$ 11,221,386	\$ 14,021,735	\$ 14,219,799

**5. Line of credit**

The Organization has an authorized line of credit of \$250,000 which bears interest at prime plus 1%, and has a guaranteed investment certificate and general security agreement pledged as security. At year end, the line of credit was not utilized (2023 - \$0).

**6. Deferred capital contributions**

	2024	2023
Balance, beginning of year	\$ 1,170,257	\$ 563,092
Contributions received	595,266	1,127,082
Restricted donations, interest and fundraising	-	34,322
Transfer to deferred contributions relating to purchase of tangible capital assets	(1,202,432)	(554,239)
Balance, end of year	\$ 563,091	\$ 1,170,257



**ALL NATIONS' HEALING HOSPITAL INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

**7. Deferred contributions relating to purchase of tangible capital assets**

	2024	2023
Balance, beginning of year	\$ 12,641,229	\$ 12,966,872
Transfers from deferred capital contributions	1,202,432	554,239
Returned to funder	-	(262,388)
Revenue recognized in the year	(618,276)	(617,494)
Balance, end of year	<u>\$ 13,225,385</u>	<u>\$ 12,641,229</u>

The current portion of deferred contributions related to tangible capital assets is estimated to be \$605,270 at the end of the year.

**8. Internally restricted net assets**

The Board of Directors has internally restricted net assets for specific purposes as follows:

- Charity Fund: \$275,935 (2023 - \$271,520) consists of the unspent funds raised through charitable activities.
- FHQ Fund: \$364,425 (2023 - \$364,425) consists of unspent contributions from File Hills Qu'Appelle Tribal Council.

These funds will be used at the discretion of the Board of Directors.

**9. Non-cash operating working capital**

Details of net change in each element of working capital related to operations excluding cash are as follows:

	2024	2023
<b>(Increase) decrease in current assets:</b>		
Term deposits	\$ (8,240)	\$ (2,431)
Accounts receivable	(445,712)	999,406
Inventory	4,230	(24,698)
Prepaid expenses	(9,709)	(365)
	<u>(459,431)</u>	<u>971,912</u>
<b>Increase (decrease) in current liabilities:</b>		
Accounts payable and accrued liabilities	149,650	(779,201)
	<u>\$ (309,781)</u>	<u>\$ 192,711</u>

**10. Related party transactions**

In addition to amounts disclosed separately, the Hospital incurred the following related party transactions with File Hills Qu'Appelle Tribal Council for the year:

	2024	2023
<b>Revenue:</b>		
Cafeteria and catering	\$ 16,180	\$ 12,933

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

**ALL NATIONS' HEALING HOSPITAL INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

**10. Related party transactions (continued)**

At the end of the year, the amounts included in accounts receivable and payable related to File Hills Qu'Appelle Tribal Council are as follows:

	2024	2023
Accounts receivable	\$ 481,761	\$ 294,706
Accounts payable	367,182	-

These balances are payable on demand and have arisen from the transactions referred to above.

**11. Commitments**

The Organization leases equipment and services under agreements requiring aggregate minimum payments over the next three years as follows:

2025	\$ 1,739
2026	1,739
2027	375

**12. Economic dependence**

The Hospital currently receives significant funding from the Saskatchewan Health Authority and File Hills Qu'Appelle Tribal Council. As a result, the Hospital is dependent on the continuance of these grants to maintain operations at their current level.

**13. Beneficial interest in an endowment fund**

In 2020, a donor contributed \$1,000,000 to establish a fund, The DEK All Nations' Healing Hospital Foundation Fund, which is held and managed by the South Saskatchewan Community Foundation. The fund was established for the benefit of the Hospital. The original contribution was an endowment, and thus, may not be withdrawn. The Hospital may apply to withdraw 3.5% of the fund balance, in excess of the endowed amount, annually. At December 31, 2023, the fund had a balance of \$1,305,257. During 2024, \$43,730, was withdrawn from the fund (2023 - \$nil) leaving a balance of \$45,684 available for withdrawal in the 2025 fiscal year.

**14. Financial risk management**

The Hospital has a risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The significant financial risks to which the Hospital is exposed are:

*Credit risk*

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Hospital is exposed to credit risk on the accounts receivable from its patients, however, does not have a significant exposure to any individual patient or counterpart. The majority of the Hospital's receivables are from Government agencies and therefore, credit risk is low.



**ALL NATIONS' HEALING HOSPITAL INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MARCH 31, 2024**  
(with comparative figures for the year ended March 31, 2023)

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**14. Financial risk management (continued)**

*Liquidity risk*

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Hospital's exposure to liquidity risk is dependent on the receipt of funds from its operations, external borrowings and other related sources. Funds from these sources are primarily used to finance working capital and capital expenditure requirements, and are considered adequate to meet the Hospital's financial obligations.

*Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Hospital's exposure to interest rate risk is limited to the line of credit. The interest rate on this debt is variable; therefore, the Hospital may face increasing interest costs in an increasing interest rate market, if a balance is outstanding.

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